



# AGENDA

## RFL BOARD OF DIRECTORS

**Location** Malmaison Manchester  
(Work & Play 1), 1-3 Piccadilly,  
Manchester, M1 3AQ

**Date & Time** Thursday 27 June 2019 - 11am  
until 5pm

**Present** Brian Barwick, Ralph Rimmer,  
Simon Johnson, Chris Brindley,  
Chris Hurst and Karen  
Moorhouse

**Chairperson** Brian Barwick

**In attendance** Tony Sutton (in part)  
Rob Graham (in part)  
Mark Foster (in part)  
Andy Wilson (in part)  
Sarah Jane Gray (in part)  
Alison O'Brien (in part)

Item No	Agenda Item	Who
1.0	<b>Apologies</b>	
2.0	<b>Declarations of Interest</b>	
3.0	<b>Minutes from the previous meeting and Action Tracker</b>	Brian Barwick
3.1	<i>Draft Board Meeting minutes – 22 May 2019</i>	
3.2	<i>Action Tracker from the meeting on 22 May 2019</i>	
3.3	<i>Draft minutes from Board Conference Call on 11 June 2019</i>	
4.0	<b>Matters Arising from Minutes</b>	All

**Items for Discussion/Decision**

5.0		<p><b>RFL and SLE Relationship</b> The purpose of this agenda item is to update the Board on matters relating to SLE.</p> <p><i>Update on the day</i></p>	Ralph Rimmer/ Karen Moorhouse
6.0	6.1 6.2	<p><b>Governance</b> The purpose of this agenda item is to:</p> <p>update on the process and timelines for the appointment of the next RFL Chair and additional NED; and</p> <p>discuss and, if thought appropriate, <u>approve</u> draft terms of reference for and next steps in relation to the Professional Game Board / On Field Board.</p> <p><i>6.1 Timelines attached 6.2 Paper and draft terms of reference attached</i></p>	All
7.0	7.1 7.2	<p><b>Financial Update</b> The purpose of this agenda item is to:</p> <p>receive an update on 2019 Management Accounts; and</p> <p><u>approve</u> the 2018 statutory financial statements.</p> <p><i>Finance Update and Financial Statements attached</i></p>	Rob Graham/ Tony Sutton
8.0	8.1 8.2 8.3 8.4	<p><b>Commercial</b> The purpose of the agenda item is to:</p> <p>update on progress against 2019 targets;</p> <p>outline the Strategy for achieving the RFL's commercial growth to 2021;</p> <p>consider and, if thought appropriate, <u>approve</u> the broadcast offer from the BBC for the RL Lions Tour and Kangaroos Tour;</p> <p>consider and <u>agree</u> position in relation to Betfred's offer for Championship, League 1 and Women's Super League.</p> <p><i>8.1 and 8.2 - Paper attached and presentation on the day 8.3 and 8.4 – Detailed in CCO Report</i></p>	Mark Foster
9.0		<p><b>Communications Plan</b> The purpose of this agenda item is to update the Board on the Communications action plan.</p> <p><i>Detailed in CCO Report and presentation on the day</i></p>	Andy Wilson / Sarah-Jane Gray
10.0		<p><b>Rugby League Dividend</b> The purpose of this agenda item is to consider the draft report on the Rugby League Dividend from MMU.</p> <p><i>Paper attached</i></p>	Alison O'Brien / Sarah-Jane Gray

11.0		<p><b>Operational Decisions</b> The purpose of this agenda item is to consider and, if thought appropriate, <u>approve</u>:</p> <p>11.1 changes to the approach taken to ‘financial sustainability’ at Championship and League 1 level; and</p> <p>11.2 changes to the Time Management Protocols as recommended by the Laws Committee.</p> <p><i>11.1 - Paper attached.</i> <i>11.2 – Detailed in CRO Report</i></p>	Tony Sutton/ Rob Graham/ Karen Moorhouse
<b>Chief Executive Officer &amp; Quadrant Reports</b>			
12.0		<p><b>Chief Executive Officer’s Report</b></p> <p><i>Paper by Ralph Rimmer</i></p>	
13.0		<p><b>Chief Commercial Officer’s Quadrant Report</b></p> <p><i>Paper by Mark Foster</i></p>	
14.0		<p><b>Chief Regulatory Officer’s Quadrant Report</b></p> <p><i>Paper by Karen Moorhouse</i></p>	
15.0		<p><b>Chief Operating Officer’s Quadrant Report</b></p> <p><i>Paper by Tony Sutton</i></p>	
16.0		<p><b>Director of On-field Quadrant Report</b></p> <p><i>Paper by Ralph Rimmer</i></p>	
17.0		<p><b>RFL Operational Plan 2019</b> The purpose of this agenda item is to provide the Board with an update on the progress of the Operational Plan.</p> <p><i>Paper by Alison O’Brien</i></p>	

		<b>Other</b>	
18.0		<p><b>Litigation</b> The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Alan Darfi</i></p>	
19.0		<p><b>Board Sub-Committee Minutes</b> The purpose of this agenda item is to receive minutes from and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Audit &amp; Risk Committee Meeting minutes – 22 May 2019</i> <i>Community Board Meeting minutes – 22 May 2019</i></p> <p><i>Both on Board SharePoint</i></p>	
20.0		<p><b>Rugby League World Cup 2021 Limited</b> The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021.</p> <p><i>RLWC2021 CEO Board &amp; Finance Report report– 14 June 2019</i></p> <p><i>On Board SharePoint</i></p>	
21.0		<p><b>Risks</b> The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
22.0		<p><b>Any Other Business</b></p>	
23.0		<p><b>Date of Next Meeting – Friday 23 August 2019</b></p>	