



AGENDA

RFL BOARD OF DIRECTORS

Location	RL HQ, House of Sport, Gate 13, Rowsley Street, Manchester, M11 3FF (Parking in Blue Car Park, M11 2DU)	Date & Time	Thursday 8 December 2022, 0900hrs until 1400hrs Dinner Wednesday 7 December 2022 19.00hrs until late
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Present Simon Johnson, Ralph Rimmer, Karen Moorhouse, Sandy Lindsay, Rimla Akhtar and Cherrie Daley. **Chair** Simon Johnson

Observer Ed Mallaburn

In attendance Tony Sutton
Robert Graham
Robert Hicks
Richard Yates
Alison O'Brien

Item No	Agenda Item	Who
1.0	Apologies	
2.0	Declarations of Interest	
3.0	Minutes from the previous meeting and Action Tracker	Simon Johnson
3.1	<i>Draft Board Meeting minutes – 19 October 2022</i>	
3.2	<i>Action Tracker from the meeting – 19 October 2022</i>	
4.0	Matters Arising from Minutes	All
Items for Discussion/Decision		
5.0	Council Meeting The purpose of this agenda item is to reflect on and consider any actions from the Council Meeting on 7 th December. <i>Council Papers previously circulated.</i>	All

6.0		<p>Rugby League World Cup 2021 and International Matters</p> <p>The purpose of this agenda item is to receive an update on:</p> <p>6.1 delivery of the World Cup by RLWC 2021; 6.2 <i>The details of this agenda item has been removed because it contains confidential information</i> 6.3 the Wheelchair game - future planning, and thoughts; and 6.4 other International Matters including the International Calendar for 23 & 24.</p> <p><i>Presentation at the Dinner (6.3) and discussion on the day.</i></p>	Karen Moorhouse / Ralph Rimmer / Alison O'Brien
7.0		<p>England Performance Unit</p> <p>The purpose of this agenda item is for the Board to be updated on the process and timelines for review of the England Teams.</p> <p><i>Paper attached.</i></p>	Ralph Rimmer
8.0		<p>Strategy and Realignment</p> <p>The purpose of this agenda item is to:</p> <p>8.1 receive an update on the launch of new corporate structure; and 8.2 receive an update on the IMG partnership and stakeholder feedback from Council.</p> <p><i>Presentation and build from Council.</i></p>	Ralph Rimmer / Karen Moorhouse
9.0		<p>Financial Matters</p> <p>The purpose of this agenda item is to:</p> <p>9.1 receive an update on both the 2022 Management Accounts and the 2022 Forecast Outturn; 9.2 review the RFL's Reserves Policy; 9.3 consider and, if thought appropriate, approve the 2023 Budget, and review the 2024 and 2025 Budget assumptions; 9.4 instruct RFL Reps on RL Commercial Board on the RL Commercial 2023 Budget.</p> <p><i>Papers attached and Presentation on the day.</i></p>	Robert Graham / Tony Sutton
10.0		<p>Laws of the Game – 2023 season</p> <p>The purpose of this agenda item is to discuss and, if appropriate, approve recommendations from the Laws Committee for new laws to be introduced for the 2023 season.</p> <p><i>Paper attached.</i></p>	Robert Hicks

Governance and Operational			
11.0	11.1 11.2	<p>Board Responsibilities and Appointment of Executive Directors and Company Secretary</p> <p>The purpose of this agenda item is to consider:</p> <p>the allocation of responsibilities between directors; and the interim appointments to the Board.</p> <p><i>11.1 - Paper attached.</i></p>	All
12.0		<p>Claim by Former Players Relating to Concussive/Sub-Concussive Related Injuries</p> <p>The purpose of this agenda item is to update on the litigation.</p> <p><i>Presentation on the day.</i></p>	Robert Hicks / Richard Yates
13.0		<p>Anti-Doping Assurance Framework</p> <p>The purpose of this agenda item is to update the Board on all aspects of work being undertaken to ensure compliance with UKAD Framework.</p> <p><i>Presentation shared in advance and on the day.</i></p>	Laura Fairbank/ Richard Yates
Chief Executive Officer & Quadrant Reports			
14.0		<p>Chief Executive Officer's Report</p> <p><i>Paper by Ralph Rimmer</i></p>	
15.0		<p>Chief Commercial Officer's Quadrant Report</p> <p><i>Paper by Mark Foster</i></p>	
16.0		<p>Chief Regulatory Officer's Quadrant Report</p> <p><i>Paper by Karen Moorhouse</i></p>	
17.0		<p>Chief Operating Officer's Quadrant Report</p> <p><i>Paper by Tony Sutton</i></p>	

18.0		<p>Chief On-Field Officer's Quadrant Report</p> <p><i>Paper by Dave Rotheram</i></p>	
19.0		<p>RFL Operational Plan & RLWC2021 Maximisation and Transition Plan</p> <p>The purpose of this paper is to provide the Board with an update on progress against 2022 Operational Plan targets including RLWC2021 areas of focus.</p> <p><i>Paper by Alison O'Brien</i></p>	
		Other	
20.0		<p>Litigation</p> <p>The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Robert Hicks and Richard Yates.</i></p>	
21.0		<p>RLWC2021 Update</p> <p>The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021 (in conjunction with agenda item 6).</p> <p><i>None within the period.</i></p>	
22.0		<p>Board Sub-Committee Minutes</p> <p>The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Audit & Risk Committee Meeting - Friday 25 November 2022</i></p>	
23.0		<p>Risks</p> <p>The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
24.0		<p>Any Other Business</p>	
25.0		<p>Date of Next Meeting – 15 February 2023 (Dinner on 14 February)</p>	